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## Sausalito Marin City School District Agenda

Created: April 05, 2011 at 01:20 PM

## **Special Board Meeting**

April 07, 2011 Thursday, 06:00 PM

Bayside Elementary School Multipurpose room 630 Nevada Street Sausalito

### **Sausalito Marin City School District Board Meeting Procedures**

Agendas are posted at the District Office and at the Bayside Elementary School Office, 630 Nevada Street, Sausalito. An agenda is also posted at Martin Luther King, Jr. Academy, 200 Phillips Drive, Marin City. Agendas are posted 24 hours in advance of a special board meeting.

All board meetings are conducted according to Education Code 35145.5 and District Board Policy 9320.

The District adheres to the Americans with Disabilities Act. Should you require special accommodations, or more information about accessibility, please contact the District Office at 415-332-3190. All efforts will be made for reasonable accommodations. Members of the public are requested to turn off or mute ALL cell phones, pagers or other communication devices upon entering the Board Meeting Room.

Backup materials for items on this agenda are available for review in the Superintendent's Office.

### **Meeting Location**

**Bayside Elementary School Multipurpose Room** 

630 Nevada Street, Sausalito

Agenda Revised April 5, 2011

April 7, 2011

**OPEN SESSION: 6:00 PM** 

#### **CALL TO ORDER**

**1.** Addressing the Board Prior to Open Session *(b)* 

Persons wishing to address the Board on items on the agenda or items not on the agenda may do so at this time. (Turn in completed card; 3-minute time limit for presentation. Regarding comments

on items that are not on the agenda, Board members may listen to your presentation but are prohibited by the Brown Act from making a response.)

2. Approval of Agenda Order 69

### **BUDGET**

- **1. FSG Contract Extension and Funding**Discussion and Possible Action.
- 2. The Board of Trustees will consider the engagement of Marin County Superintendent of Schools Mary Jane Burke to provide interim advisory support regarding operational issues following the retirement of Superintendent Debra A. Bradley and Business Manager Margaret Bonardi.

Discussion and Possible Action

### STRATEGIC INITIATIVE/PLANNING

1. The Board of Trustees will gather community input on the district's vision, the search for a new superintendent, and how to structure the district for success. (D)

#### **ADJOURNMENT**

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# The Purpose of Today's Meeting Is to Gather Community Input on the Vision for the District Moving Forward

### Background

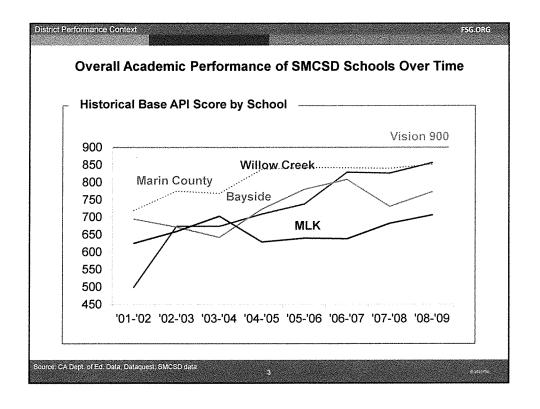
- The SCMSD Board has been working to develop a vision for the district and consider changes needed to achieve strong educational outcomes for all students
- · This is the second of three community meetings to gather input from the community
- The Board hopes to come to consensus on the vision and district changes, informed by input from the community, by the end of the school year

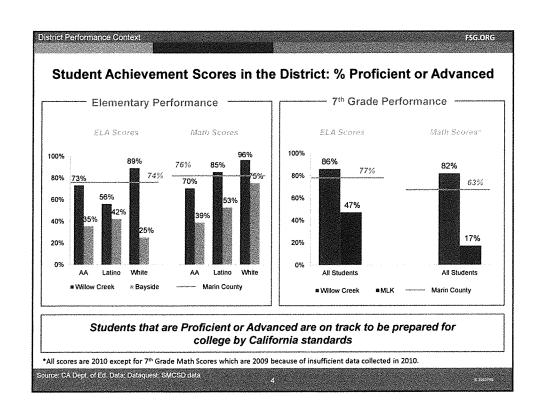
### Goals for Today's Meeting

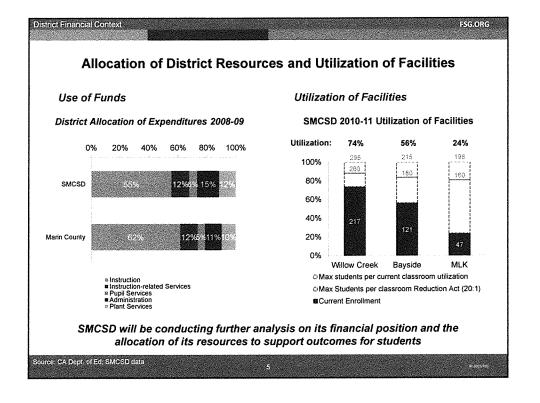
- 1. Get community input on the draft strategic vision for the district
- 2. Hear perspectives from the community on the characteristics of a **superintendent** who can deliver on a vision of success for all students in the district
- Discuss what changes, if any, are needed to the district's structure to enable SMCSD to best serve all students

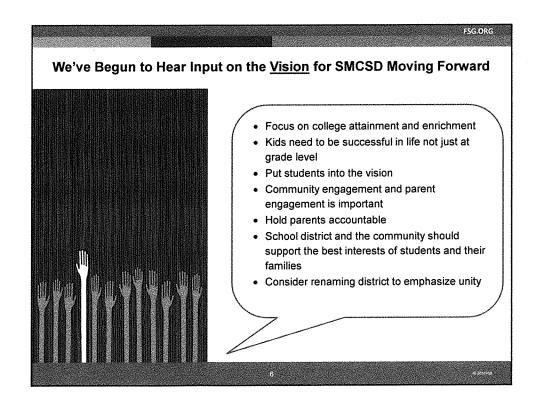
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Board Planning Next Steps	
District Vision	Timing
<ul><li>Gather community input</li><li>Finalize the vision and announce it</li></ul>	Today and April 21 May
Superintendent Search	Timing
<ul> <li>Gather community input</li> <li>Assemble and get input from an Advisory Group</li> <li>Search and select a candidate (the search may extend based on attracting a great candidate)</li> </ul>	Today and April 21 April – May April – June (more as needed)
District Structure and Operations Changes	Timing
Gather community input	Today and April 21 (more as needed)
Analyze district performance and data	April – June
Put in place a plan for ongoing engagement with the community	June









### The Strategic Vision Reflects Community Input To Date and Learnings from Best Practice Districts and Schools **SMCSD Vision Statement** All students are academically and socially prepared on the path to college and career **Effective District Effective Schools** • Community Engagement: The district aligns Parent Engagement: Parents are engaged parents and the community in support of and supportive of their student's success. implementing the vision · High Expectations: Strong school culture is · Human Capital: High quality principals and created marked by high expectations in teachers are recruited, supported, and retained

stakeholders accountable to the vision Comprehensive Instruction: The district provides a portfolio of instructional approaches across schools that meet the distinct needs of all students

· Accountability: The district holds all

- setting kids on a path to college and career
- · Strong Leadership: Principals lead with the will, skills and authority to drive change
- Quality Teaching: Teachers are equipped with skills and knowledge needed to teach the diversity of students in the district
- Support Services: Adequate resources are provided to meet the needs of all sjudents

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# We've Begun to Hear Input on the Superintendent Search Need educators, principals, teachers and parents as advisors in the search · Advisory group needs to have time for this process · Explore models of change and leadership the kind of superintendent we really need · Consider if the superintendent needs to be full time or part time Consider professional screening of resumes · Interviewers involved in the search need the skills to choose a great candidate

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# Recruiting a Strong Superintendent to Drive Change Is Critical for the District's Success

### Search Criteria Recommendations

- Capable of a deep understanding of SMCSD's history and context
- Holds clear vision for change and articulates clear strategies to deliver on the vision
- Brings a deep commitment to robust community engagement to bridge divisions and develop partnerships across Sausalito and Marin City
- Has expertise in successfully turning around underperforming schools and implementing district-wide reforms resulting in increased academic performance
- Demonstrates the will and leadership needed to work with and lead the district as opposed to being led by the school board

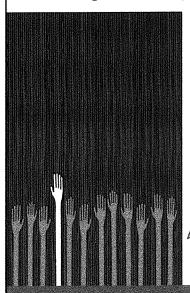
## Selection Process Recommendations

- Assemble an advisory group with parents, educators, and community leaders from both Marin City and Sausalito to complement the
- Engage the broad community in suggesting questions and search criteria for the advisory committee and board interview process
- Develop a rubric to evaluate evidence of search criteria
- Ask the advisory committee to present strengths and areas of concern for final candidates
- Be relentless in focusing on and communicating the ultimate goal of the search and sense of excitement for new district leadership

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### We've Begun to Hear Input on the District Structure and Operations



- Teachers and principals need support from the district and parents
- The voice of parents is very important in the change process
- Need parent involvement for a charter school to be successful
- Principal at MLK needs to be stable and give kids a chance
- Parents want kids at Bayside and MLK

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# The School Board Needs to Consider Addressing Structural Challenges in Order to Realize the Vision

## Current Challenges Facing the District

- The district needs to serve all students and avoid isolating any one group
- The current structure means the district may not be able to efficiently allocate resources in supporting student instruction and learning
  - Transportation costs are high
  - Administrative costs are high
  - Facilities costs are high
- Currently the Marin Community Foundation supports the MLK principal salary and extended day programming costs, but the district may need to assume these additional costs in the next 3 years



### Changes to Consider

- 1. Should there be 1, 2 or 3 schools serving the 400 students in SMCSD?
- 2. How can student performance at MLK be improved? Should MLK be a district-run or a charter public school?

Source: County Financial Office

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#### FSG.ORG What Are the Differences Between District-Run Schools and **Charter Schools? District Public Schools Charter Public Schools** School Type **Public Public** Enrollment Open (not selective) Open (not selective) State formula, through a State formula, direct to charter **Funding** district Local nonprofit board (must District elected board Oversight renew charter in 5 yrs) Level of District oversight of program, Autonomy over program, Control hiring, budget hiring, budget Hire credentialed teachers per Hiring Hire credentialed teachers agreement with union

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## We Now Welcome Your Input

## Introductions

- 1. Please write your first name on a name tag
- 2. Please say your name and 3-4 words on who you are

### Round 1 Questions

- 1. How would you change the current vision?
- 2. What qualities should the board look for in a new superintendent and how should the selection process change?

## Round 2 Questions

- 1. Do you believe change is needed?
- 2. What changes should the board consider?
- 3. What information should the board gather before making a decision?